

Joint Action Health Workforce Planning and Forecasting



# Joint Action on Health Workforce Planning and Forecasting

## Plenary Assembly meeting

Madrid, 23rd March 2015





# Joint Action on Health Workforce Planning and Forecasting

## Overall progress of the project

Tina Jacob, WP1 Project Leader FPS Health, Food Chain Safety & Environment Madrid, 23rd March 2015





# Agenda

- ➤ Objective of the P.A.
- Presentation of Interim technical & financial report (1st part of D014)
- > Overall progress of the project in budget, time and delivery
- > Conclusion



## The JA EUWHF (1)

### **General Objective**

To collaborate and exchange between Member States to support them in their health workforce planning and to increase Member States' and Europe's capacity to take effective and sustainable measures.

Focus on 5 professions

- doctors
- nurses
- pharmacists
- dentists
- midwives

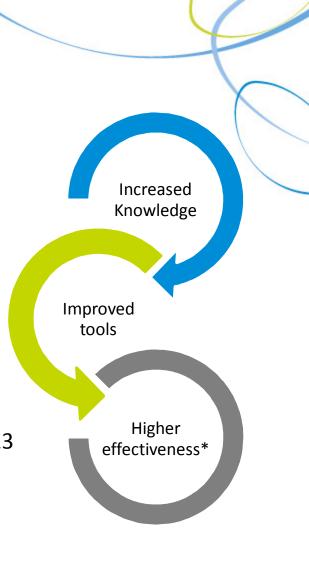


Starting date:

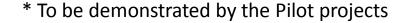
April 1st 2013

Duration:

3 years



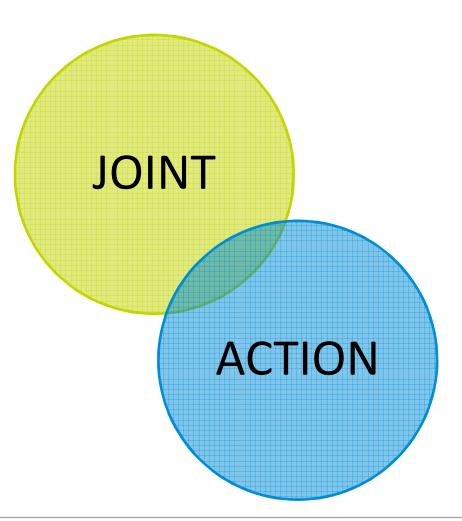






## The JA EUWHF (2)

- Sharing Knowledge
- Working together
- Exchange between Member States





- Tangible outcome
- Focus on practice





#### The JA EUWHF: 7 work packages WP 1 WP 2 WP3 Coordination Dissemination **Evaluation** Slovakia **Finland** & EHMA Belgium & Malta WP 4 WP 7 WP 5 WP 6 Horizon **HWF** planning Quantitative Sustainability methodology scanning data Bulgaria Belgium Italy UK Hungary

















# Objectives of the Plenary Assembly meeting

As described in the JA Project Policy

Represents all associated and collaborating partners

Plenary Assembly meeting

Gathered

once a year

Governing and policy setting body

Strategic overview of the work of the Joint Action

Awareness on related projects and actions or changes within the EU Health Program





# Role of the Plenary Assembly



- ✓ To be informed on the progress of the project.
- ✓ To be informed on the deliverables, as approved by the Executive Board\*
- ✓ To make sure the partners support and disseminate those products
- ✓ To discuss the strategic dimension of the scope and of the way the Joint Action is filling it.





Interim Financial and Technical report\* (D014 - part 1) (1)

### **Interim Technical report:**

- Overview of events/activities for the period covered in the interim report (Workshops & Milestones)
- Status of the deliverables for the period covered in the report
- Problems encountered during this period and action taken to deal with these problems
- Description of activities related to Horizontal Work Packages
- Description of activities related to Core Work Packages
- Information on subcontracting







Interim Financial and Technical report\* (D014 - part 1) (2)

### **Interim Financial report:**

- Based on reporting of associated partners
- Total budget spent from Month 1 → Month 18
- Sum of different costs:



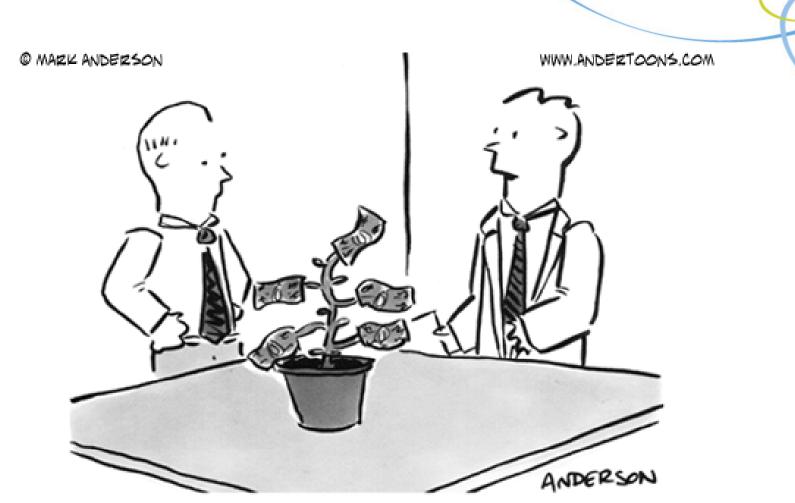
- Total expenditure > 70% of 1st payment
  - → 2nd Payment granted to all assoc. partners





\* Month 1 until Month 18
Date of submission to CHAFEA: 20/10/2014





"OK, it's not growing on a tree, but we're on the right track."

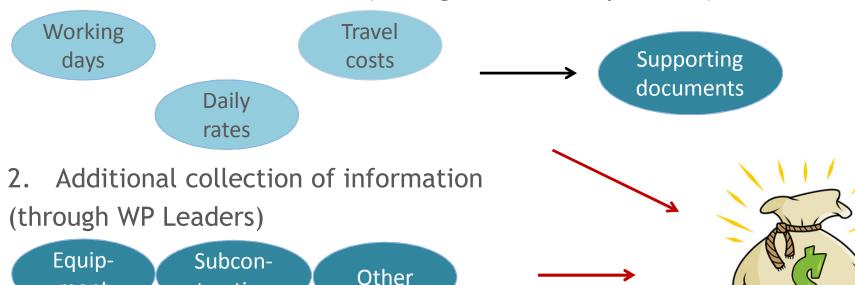




# Part 2: Final Technical and Financial Report

We will need your help!

1. Collection of information (through associated partners)



→ In order for all of us to receive the final payment\*

tracting



ment



# **Overall JA Progress\***







# Progress in Working days (1)

Reporting period M1-M22

### Compared to plan for M1-M22 (Jan '15):

	WP1	WP2	WP3	WP4	WP5	WP6 <sup>1</sup>	WP7	Total
Average planned working days (M1-M22)	1427	906	629	1298	1355	370	857	6842
Executed working days (M1-M22)	1466	857	479	1686	1699	424	732	7343
Difference	39	-48	-150	388	344	53	-125	501
Consumption rate (M1-M22)	103%	95%	76%	130%	125%	114%	85%	107%

## Compared to plan for M1-M36 (end):

	WP1	WP2	WP3	WP4	WP5	WP6	WP7	Total
Consumption rate	63%	58%	47%	79%	77%	70%	52%	66%



The working days of WP6 only makes reference to the involvement of the UK\_DOH, as the total cost of the CfWI is counted with the Subcontracting costs.



## Progress in Working days (2)

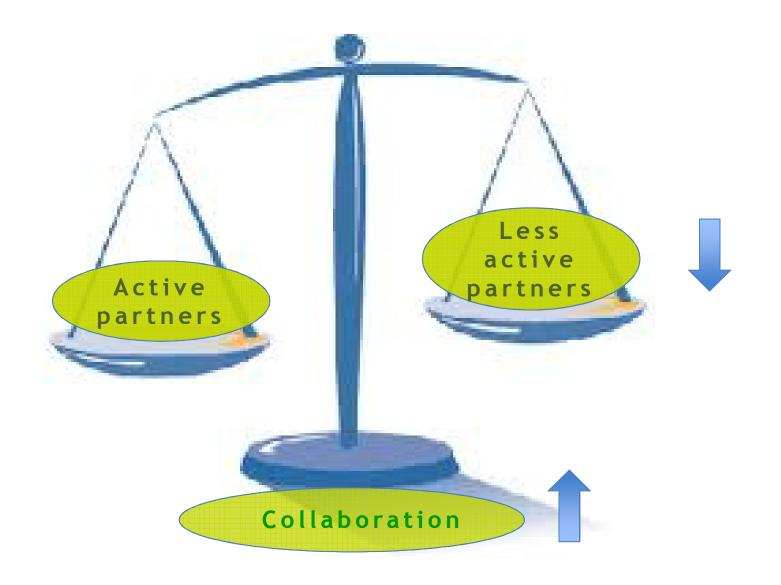


Working days reported by all associated partners per Work Package (incl. M22 - January 2015)

- On average: the sum of all partners have achieved working days according to plan
- But, per Work Package:
  - Over-use for WP4 and WP5
  - Under-use for WP2, WP3 & WP7
- Between associated partners: big differences in active involvement





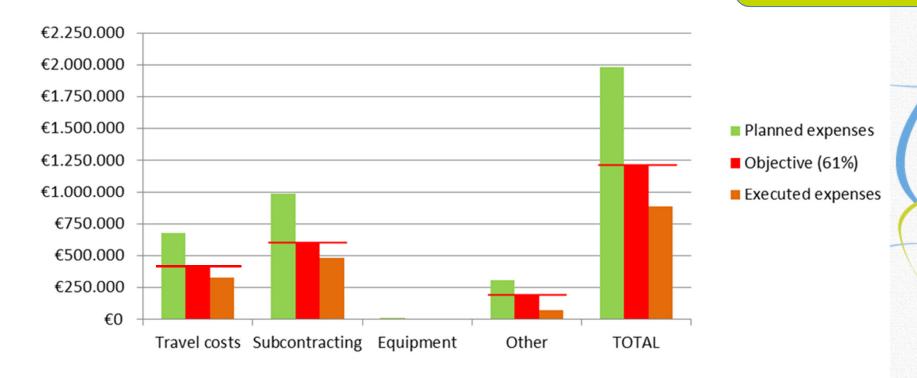






## Progress in Budget<sup>23</sup>

Reporting period M1-M22



- Overall: under spending of budget (16%)
  - Even more significant when taking subcontracting of CfWI out of equation



- <sup>2</sup> Staff costs not included
- <sup>3</sup> Utilisation of Granted Budget





## Progress in deliverables



Minimal Data Set

ıverab

MAST

Report on international data collection



Report on the applicability to EU of the WHO Code of Practice for the recruitment of Health Professionals



Dissemination Plan Knowledge Brokers Network



Sustainability Strategy



Interim Evaluation report



User guidelines on qualitative methods in health workforce planning and forecasting











First web based handbook on planning methodologies across EU Countries









Feasibility study

## Main deliverables still to come



Report on Mobility Data in the EU



Report on HWF planning data



Reports on Pilot projects (Quant. & Qual.)



Report on Future Skills & Compentencies



**EU Network of Experts in HWF Planning** 



Technical Recommendations & Recommendations towards policy making



Expert reference Groups Reports
Final Evaluation report



Stakeholder Analysis Final Dissemination



Final Guide on HWF
Planning &
Forecasting

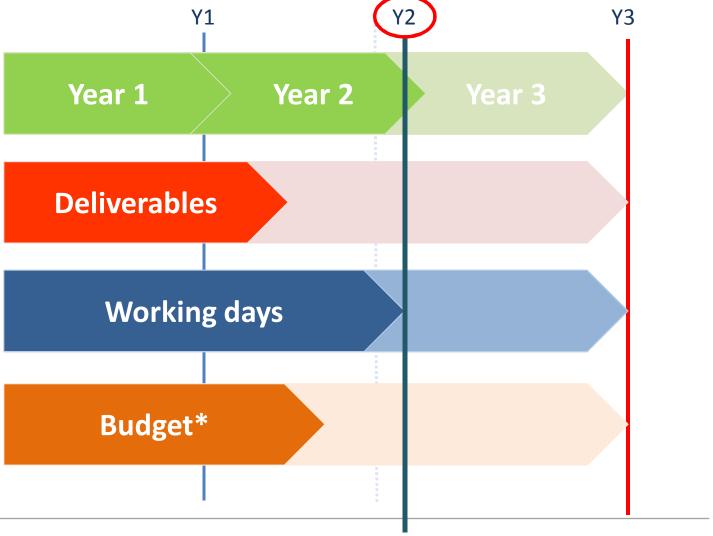
New website with web content

Platform of collaboration

Final Technical & Financial Report



# Overall Progress on scope and budget













# Change management (1)

- Changes have already been proposed in
  - Budget
  - Planning
  - Involvement of partners
- → Revised Grant Agreeement

Decision of Executive Board\*: OK





Final approval by CHAFEA will be requested\*\*





<sup>\*</sup> Composed of all 7 Work packages + European Commission + CHAFEA

<sup>\*\*</sup> Consumer, Health, Agriculture and Food Executive Agency

# Change management (2)

More changes will be proposed in

- Budget
- Timing
- Involvement of assoc. partners



→ You as an associated partner can be contacted by WP1!





## **Conclusion**

- Underspending of budget
- Delay in production of deliverables
- Changes in scope or quality are not an option
- More intense cooperation with some partners
- More changes will be proposed in
  - Budget
  - Timing
  - Involvement of assoc. partners





# Coordination activities by Belgian team (WP1) (1)

#### PLANNING

- Last Milestones achieved:
  - √ M1.3 Executive Board Meeting 5
  - ✓ M1.4 Work Package Leader Meeting 5 (WPLM5)
  - ✓ Plenary Assembly 2 (here)
- Future:
  - ✓ Plenary Assembly 3 & Closure
  - √ 2 extra Executive board meetings + WPLM
- Deliverables achieved:
  - ✓ Interim Financial and Technical Report
  - → 2<sup>nd</sup> payment
- Future Deliverables:
  - √ Financial and Technical Report
  - → 3<sup>rd</sup> payment







# Coordination activities by Belgian team (WP1) (2)

### STRATEGIC ACTIVITIES

- Political dissemination (in collaboration with EU COM)
- Specific support to WP2 2-day conference

#### COORDINATION ACTIVITIES

- Project follow up
- Intense support to core work packages
- Strong coordination with horizontal work packages
- Budget management
- Website management
- Organisation of several coordination meetings (Executive Board, Work Package Leader (Electronical) Meetings, EC/CHAFEA,...)





# Coordination activities by Belgian team (WP1) (3)

#### MANAGEMENT ACTIVITIES

- Contract Management: Amendment process of GA ongoing (change request)
- Risk, Issue and change management
- Bilateral meetings & coaching
- Content Management & scientific coordination (PGM\*)
- Coaching Core Work packages

### INTERNAL CHANGE

New organisation of FPS team







**M24** M25 **M26 M27 May 2015** Jun 2015 Mar 2015 **Apr 2015** D023 Stakeholder analysis & Dissem. PA Meeting WP1 plan 3 D025 Website WP2 Next Period Dissem. 2<sup>nd</sup> workshop on plan & Stakeholder D032 Second analysis gap analysis WP3 expert reference (TBC) group report Start up of D053 Web portal on the Pilot Validation of **HWF** planning studies the methodologies WP5 handbook Start up of Workshop on the Pilot future skills & WP6 studies competencies D073 Technical WP7 recommendations (rel.1) D072 **D074 Recommendations** List of toward policy making (rel.1) experts

**M30 M31 Sep 2015** Oct 2015 WP1 WP2 WP3 D042 Report in mobility data in the EU Finalization of the WP5 handbook Finalisation of the chapter on Horizon scanning for the HWF guide WP6 D062 Report future skills & competencies D063 Web content on horizon scanning WP7 D083 Chapter on horizon ALL scanning (WP6)

D032 Second expert reference group report

**M32** 

Nov 2015

Expert reference group meeting 2

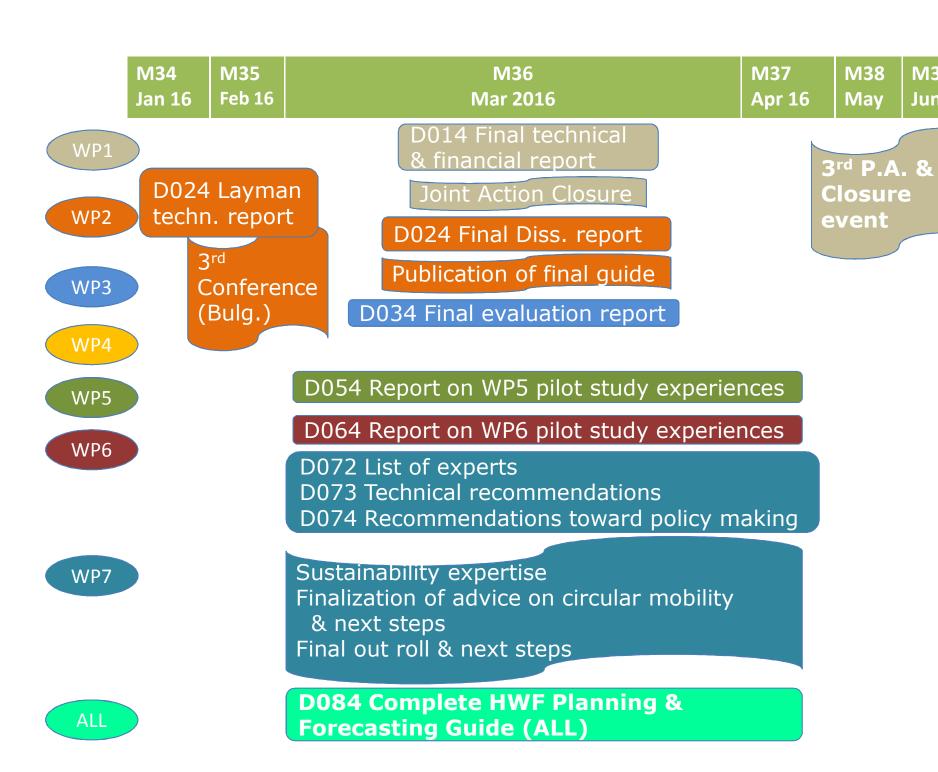
D043 Report on HWF planning data

D081 Chapter on terminology HWF planning data & mobility data (WP4)

**M33** 

**Dec 2015** 

D082 Chapter on quantitative methods for EU HWF planning & forecasting (WP5)



**M39** 

Jun

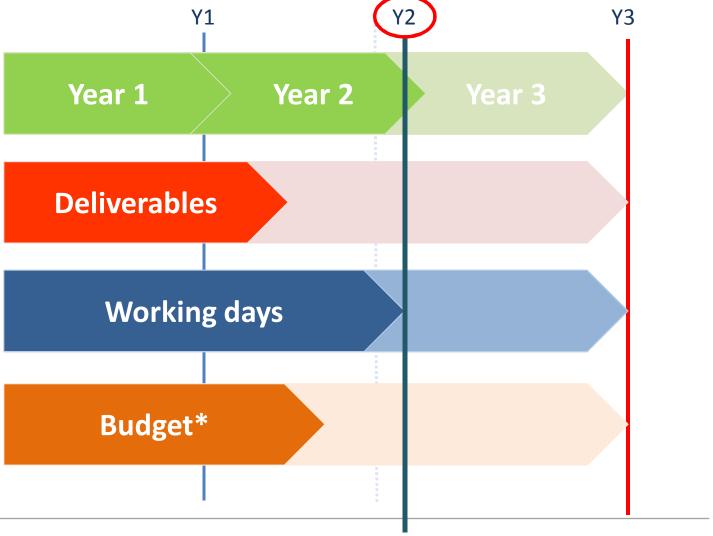
## Point of attention!







# Overall Progress on scope and budget







## Worst case scenario

What if...

some of the final deliverables\*

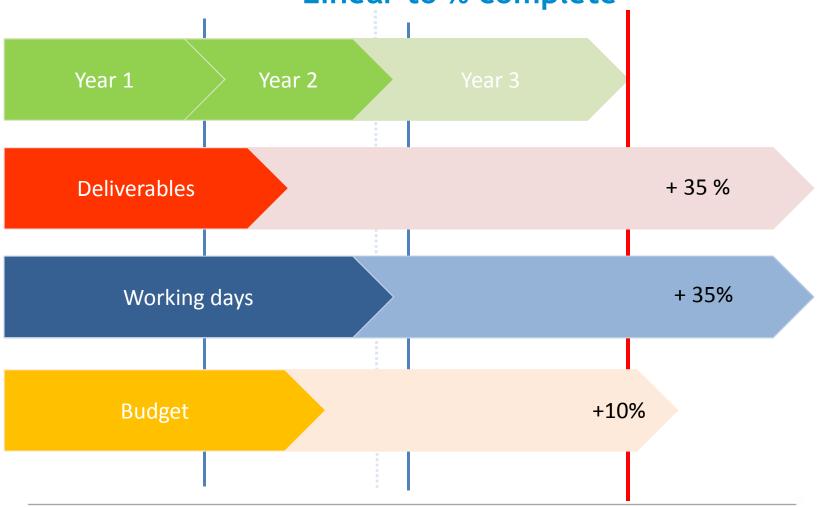
are delivered late?







Simple extrapolation of progress on scope and budget Linear to % complete







# Risk & Issue Management (1)

We have faced several risks in the past:

- Low quality of products
- Low involvement of partners
- Low involvement of work packages

→ We are now facing the **issue** of being late

We need your help!







# Risk & Issue Management (2)

### How can all partners help?

- Raise involvement & efforts for Joint Action in
  - Production of deliverables
  - Dissemination of deliverables

### How can associated partners help?

- Raise involvement & efforts for Joint Action in
  - Specific deliverables
  - Helping WP1 with budget changes
- Good reporting

"The numbers tell the tale"





## The JA EUHWF: Save the date



23 Apr **2015**  WP6 Workshop

London

Jun **2016** 

WP4 Workshop (To be confirmed)

**Budapest** 

Feb **2016** 

Joint Action Conference n°3

Varna (exact date TBD)

May **2016** 

Plenary Assembly meeting n°3

& Closure Event

Belgium (exact place & date TBD)





## The JA EUHWF: More information



Website

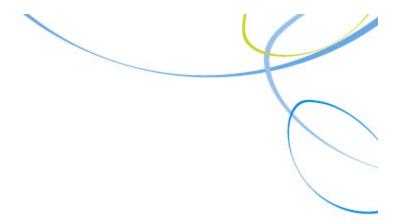
http://www.euhwforce.eu/

**Email** 

EUHWForce@health.belgium.be







# Thank you for your attention!



